Business Activity Revenue and Expenditure Statement

Cash Flow Statement

			(Unit:	thousand yen)
			Account Settlement for	Budget for FY 2017
			FY 2016	
Educational Activity Revenue and Expenditure	Revenue	Student fees	1,185,616	1,291,272
		Surcharge	22,926	18,151
		Donation	5,630	7,500
		Subsidies for operating expenditures	199,939	160,720
		Subsidiary business revenue	31,971	49,220
		Miscellaneous revenues	79,712	40,927
		Total educational activity revenue	1,525,794	1,567,790
		Labor cost	785,988	771,647
		Education/research expenses	593,543	622,771
	Expenditure	Management expenses	262,436	259,463
		Bad Debt	0	0
		Total educational activity expenditure	1,641,967	1,653,881
		Balance of educational activity revenues and expenditures	△ 116,173	△ 86,091
	Revenue	Interest revenue/dividend	8,537	8,000
		Other revenues from non-educational activities	0	0
Non-educational		Total revenue from non-educational activities	8,537	8,000
Activity Revenue		Loan interests	5,628	4,981
and Expenditure	Expenditure	Other expenditures from non-educational activities	0	0
		Total expenditure from non-educational activities	5,628	4,981
		Balance of non-educational activity revenues and expenditures	2,909	3,019
		Difference between operating revenues and expenditures	△ 113,264	△ 83,072
		Balance from asset sales	4,689	0
	Revenue	Other special revenue	41,029	285,000
		Total of special revenues	45,718	285,000
Special Revenue and Expenditure		Balance from write offs	159,916	249,931
		Other special expenditures	1,355	0
		Total of special revenues and expenditures	161,271	249,931
		Balance of special revenues and expenditures	△ 115,553	35,069
		[Reserve Funds]		28,000
Current balance befor	△ 228,817	△ 76,003		
Total of incorporated endowment			108,821	
Current balance amou	△ 228,817			
Balance brought forwa	△ 2,707,331	△ 2,755,918		
Reversal of endowme	305,100			
Carried-over balance	△ 2,631,048	△ 2,723,100		
(Reference)				
Total revenues from b	1,580,049	1,860,790		
Total expenditures from business activities			1,808,866	1,936,793

	(Unit: thousand yen)		
	Account Settlement for FY2016	Budget for FY2017	
Revenues			
Revenue from student fees	1,185,616	1,291,27	
Revenue from surcharges	22,926	18,15	
Donation revenue	28,577	7,50	
Subsidy revenue	217,392	445,72	
Asset sales revenue	379,995		
Subsidiary business/profit-making businesses revenue	31,971	49,22	
Interest revenue/dividend revenue	8,536	8,00	
Miscellaneous revenues	79,712	40,92	
Loan revenue	462,000	748,00	
Revenue from advance received	537,012	442,40	
Other revenues	1,115,064	3,18	
Fund revenue adjustment	△ 497,611	△ 725,33	
Carried-forward expendable funds	706,851	751,51	
Total revenue	4,278,041	3,080,55	
Expenditures			
Labor cost	828,849	800,57	
Education/research expenses	508,578	540,89	
Management expenses	211,070	208,15	
Loaning interest costs	5,628	4,98	
Loan payments	343,770	243,77	
Facility-related cost	200,716	814,94	
Equipment-related cost	32,048	66,87	
Asset management cost	491,346		
Other expenditures	614,017	39,21	
Fund expenditure adjustment	△ 92,495	△ 97,64	
[Reserve Funds]		28,00	
Carried-over expendable funds	1,134,514	430,78	
Total expenditure	4,278,041	3,080,55	

Balance Sheet

As of March 31, 2017								
Assets		Liabilities and Net Assets						
Fixed Assets	10,714,874	Fixed Liabilities	740,378					
Current Assets	1,174,975	Current Liabilities	691,783					
		Endowment	13,088,736					
		Brought-forward Balance	△ 2,631,048					
Total assets	11,889,849	Total liabilities and net assets	11,889,849					